



KIRTLAND LOCAL SCHOOLS
Kirtland • Kirtland Hills • Waite Hill • Chardon Township

9252 CHILlicothe ROAD, KIRTLAND, OHIO 44094 (440) 256-3360 FAX: (440) 256-3831

Recognized Nationally and State-Wide for Educational Excellence

SUPERINTENDENT OF SCHOOLS
Mr. Steve Barrett

TREASURER
Mr. Daniel L. Wilson

BOARD OF EDUCATION
Tom Meyer, President
Kat Torok, Vice President
Timothy Cosgrove
Joe Solnosky
Ron Stepanovic

KIRTLAND LOCAL SCHOOLS

FORECAST

2015-2016 THROUGH 2019-2020

MAY 23, 2016 UPDATE

Daniel L. Wilson
Treasurer

KIRTLAND LOCAL SCHOOLS

BOARD OF EDUCATION

Mr. Tom Meyer, President

Mrs. Kat Torok, Vice-President

Mr. Timothy Cosgrove

Mr. Joe Solnosky

Mr. Ron Stepanovic

Mr. Steve Barrett, Superintendent

Mr. Daniel L. Wilson, Treasurer

**KIRTLAND LOCAL SCHOOL DISTRICT
BOARD OF EDUCATION
9252 Chillicothe Road
Kirtland, OH 44094**

Five Fiscal Management Beliefs

- All fiscal decisions should be made in the context of the five year fiscal projections.
- There are management options attached to every dollar spent.
- Every dollar spent must add value to teaching and learning.
- Focus on aggressively managing the largest expense areas:
 - Salaries
 - Benefits
 - Special Education
 - Facilities
- Aggressively pursue avoidance of deficit spending

**2015-2016 Budget Estimates
and
Fiscal Projections
2016-2017 through 2019-2020**

May Update

The Kirtland Local School District Board of Education adopted the 2015-2016 Budget on September 28, 2015 and the current Five Year Fiscal Projections on October 26, 2015. The Fiscal Projections were filed with the Auditor of State's Office as well as the State Department of Education, utilizing the format prescribed by House Bill 412.

The Auditor of State and the Ohio Department of Education require that the Board of Education adopt and file, no later than May 31 of each year, an update to the October Fiscal Projections. This year's May update is being presented in an abbreviated format. The May update focuses on providing current budget year data. Ten (10) months of actual data was used and an estimate was added for the months of May and June. The fiscal projections for fiscal year 2016-2017 through 2019-2020 remain the same as the October 26, 2015 projections. The variances throughout this fiscal projection are based upon a comparison of the September 28, 2015 budget to this May 27, 2016 estimate.

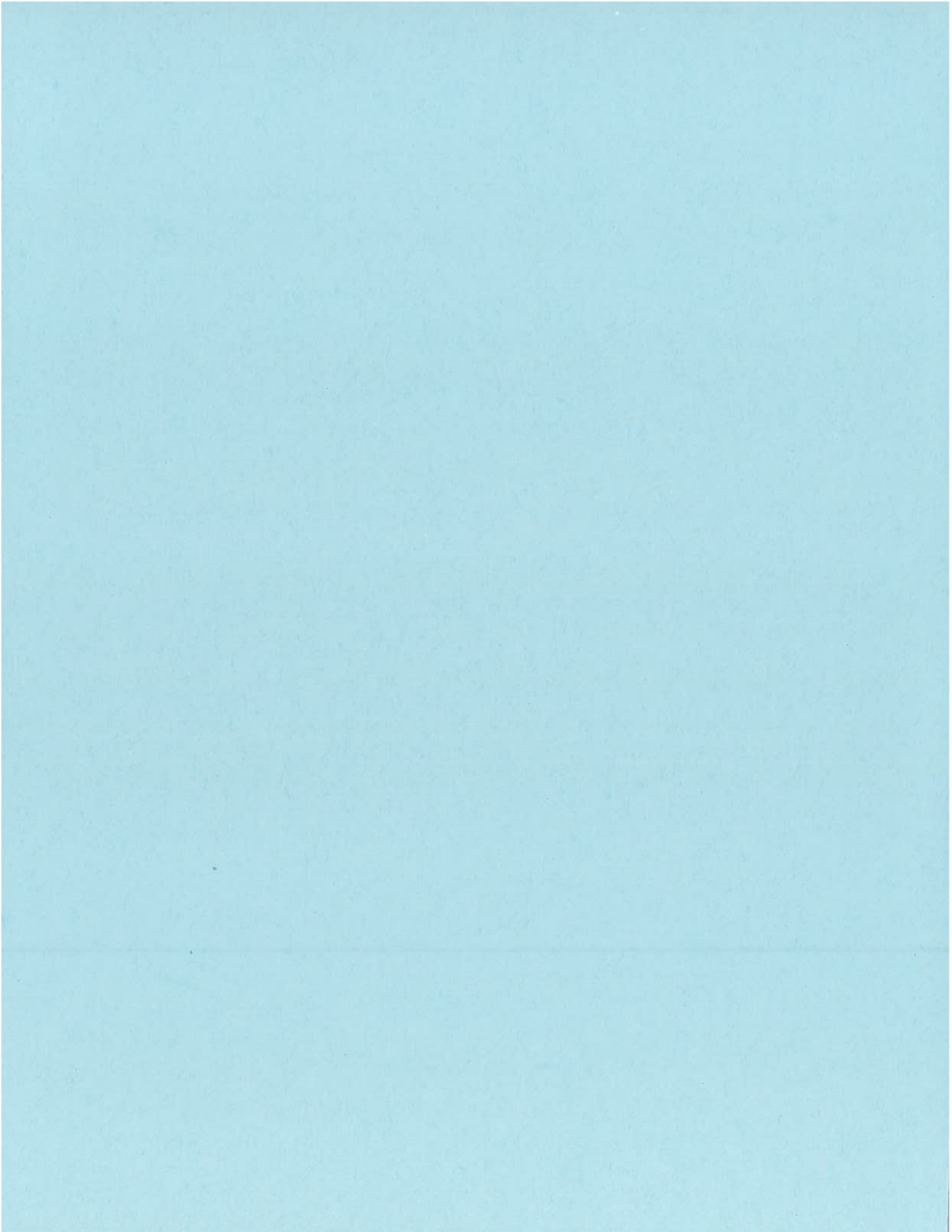
Overall 2015-2016 income is forecasted to be \$124,196 or .85% more than budgeted. The primary reasons are collection of prior year delinquent taxes and higher current collections, as well as higher than budgeted miscellaneous income.

Forecasted 2015-2016 expenses are \$13,639 or .1% less than budgeted.

The Finance Committee met on May 16, 2016 to review and analyze the May budget estimate and fiscal projections. The committee has made a recommendation to the Board of Education based upon a determination of the reasonableness of the assumptions.

Please be mindful that the projections focus on the general operating budget will be reformatted and filed in accordance with Ohio Revised Code 5705.391.


Daniel L. Wilson
Treasurer



**2015-2016
GENERAL FUND INCOME SUMMARY**

REAL ESTATE AND PUBLIC UTILITY TAX REVENUE

As previously reported to the Board and Finance Committee, we have received \$391,706 in delinquent real estate tax collections. This year's current collections were \$127,693 less than the Lake County Budget Commission assumption. These two areas represent the amount of positive variance to the September budget of \$264,013 in the real estate tax revenue.

PERSONAL PROPERTY HOLD HARMLESS

Based upon the currently adopted State budget we are set to receive our second of two payments on May, 2016.

HOMESTEAD AND ROLLBACK

The division of taxes and rollback for budget purposes are based upon an estimate. The homestead and rollback estimated revenue shows a total negative budget variance of \$103,432.

STATE FOUNDATION (NET)

The estimated State Foundation revenue is based upon the May Number One Foundation calculations which utilize current data for this fiscal year. The current estimate is \$46,908 less than budgeted. This is a result of an increase in special education scholarship deductions.

CASINO TAX REVENUE SHARING

Thirty Four Percent of gross casino revenue taxes is distributed to school districts on a per pupil bases, twice a year in August and January. This year's revenue is \$1,451 less than budgeted.

OTHER STATE INCOME

This category included reimbursement for special education transportation, career technical education programs and special education catastrophic tuition reimbursement. We are estimating the budget amount however the

Department of Education has notified school districts of possible delays in the catastrophic tuition reimbursement which we budgeted to be \$88,000.

INTEREST INCOME

The estimate is based on actual activity through ten months and estimated activity for the remaining two months of the fiscal year. Through the fiscal year the Federal Reserve has not raised rates resulting in extremely low investment returns.

STUDENT FEES

The estimate reflects ten months of actual activity and an estimate for the remaining two months. We are estimating \$20,295 less than budgeted. We are reviewing the entire fee collection process to improve collection rates

MISCELLANOUS INCOME

This category is based upon ten months of actual activity and an estimate for the months of May and June. The positive variance of \$67,935 is primarily the result of a refund of previously paid architecture fees from the Straight A grant.

TRANSFERS AND ADVANCES

This category reflects actual activities through the ten month period and estimated activities in May and June. We do not anticipate any additional fund advance activity this fiscal year.

INCOME SUMMARY

The estimated 2015-2016 income is \$124,196 more than budgeted which represents a positive variance of .85%. The majority of the positive variance is a collection of current and delinquent real estate taxes and miscellaneous income.

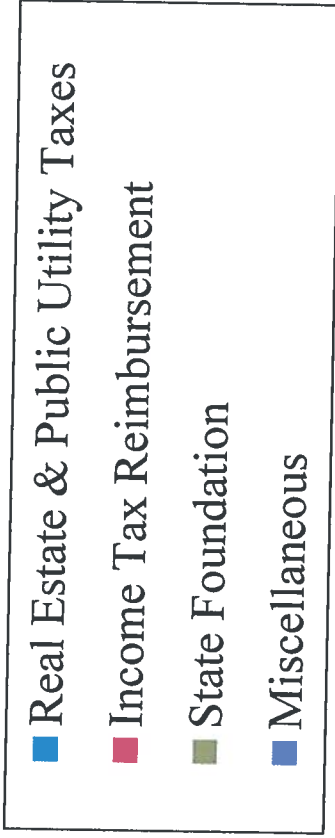
KIRTLAND LOCAL SCHOOL DISTRICT BOARD OF EDUCATION
GENERAL OPERATING FUND INCOME

	2012-2013 ACTUAL	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 BUDGET	2015-2016 MAY FORECAST	2015-2016 MAY TO BUDGET	2016-2017 FORECAST	2017-2018 FORECAST	2018-2019 FORECAST	2019-2020 FORECAST
REAL ESTATE TAXES	\$ 9,995,600	\$ 10,740,050	\$ 10,723,409	\$ 10,672,072	\$ 10,936,085	\$ 264,013	\$ 10,672,072	\$ 10,672,072	\$ 9,577,072	\$ 8,482,072
PROPERTY TAX RENEWALS	\$ 761,565	\$ 843,991	\$ 937,524	\$ 872,357	\$ 892,124	\$ 19,767	\$ 872,357	\$ 872,357	\$ 1,095,000	\$ 2,190,000
PUBLIC UTILITY TAXES	\$ 3,247	\$ 3,246	\$ 1,623	\$ 1,623	\$ 1,623	\$ -	\$ -	\$ -	\$ -	\$ -
PERSONAL PROPERTY HOLD HARMLESS	\$ 1,472,888	\$ 1,544,026	\$ 1,493,526	\$ 1,589,165	\$ 1,485,733	\$ (103,432)	\$ 1,589,165	\$ 1,589,165	\$ 1,589,165	\$ 1,589,165
HOMESTEAD & ROLLBACK	\$ 908,046	\$ 886,572	\$ 882,814	\$ 882,814	\$ 835,906	\$ (46,908)	\$ 882,814	\$ 882,814	\$ 882,814	\$ 882,814
STATE FOUNDATION (NET)	\$ -	\$ 831	\$ 162,248	\$ 93,718	\$ 93,718	\$ -	\$ 93,718	\$ 93,718	\$ 93,718	\$ 93,718
OTHER STATE	\$ 23,789	\$ 61,662	\$ 59,957	\$ 59,957	\$ 58,506	\$ (1,451)	\$ 59,957	\$ 59,957	\$ 59,957	\$ 59,957
CASINO TAXES	\$ 1,900	\$ 23,298	\$ 40,614	\$ 51,725	\$ 33,733	\$ (17,992)	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
INTEREST	\$ 71,259	\$ 52,032	\$ 53,483	\$ 70,983	\$ 50,688	\$ (20,295)	\$ 70,983	\$ 70,983	\$ 70,983	\$ 70,983
STUDENT FEES	\$ -	\$ 12,724	\$ 71,990	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SERVICES PROVIDED TO OTHER ENTITIES	\$ 120,465	\$ 193,428	\$ 150,645	\$ 138,005	\$ 205,940	\$ 67,935	\$ 138,005	\$ 138,005	\$ 138,005	\$ 138,005
MISCELLANEOUS	\$ 13,834	\$ -	\$ -	\$ 115,126	\$ 77,685	\$ (37,441)	\$ 138,005	\$ 138,005	\$ 138,005	\$ 138,005
TRANSFERS & ADVANCES	\$ 13,372,593	\$ 14,361,860	\$ 14,577,833	\$ 14,547,545	\$ 14,671,741	\$ 124,196	\$ 14,429,071	\$ 14,429,071	\$ 14,429,071	\$ 14,429,071
TOTAL INCOME	\$ 13,372,593	\$ 14,361,860	\$ 14,577,833	\$ 14,547,545	\$ 14,671,741	\$ 124,196	\$ 14,429,071	\$ 14,429,071	\$ 14,429,071	\$ 14,429,071
YEAR OVER YEAR CHANGE	7.24%	7.40%	1.50%	-0.21%	0.64%		-0.81%	0.00%	0.00%	0.00%
STRAIGHT A GRANT	\$ -	\$ -	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTALS WITH STRAIGHT A	\$ -	\$ -	\$ 14,632,833	\$ -	\$ 14,632,833	\$ -	\$ -	\$ -	\$ -	\$ -
			1.89%							

Kirtland Local School District

Budgeted Revenue vs. Estimated Comparison General Fund Fiscal Year 2015-2016

Budgeted Revenue
\$14,547,545



Estimated Revenue
\$14,671,741



the 1990s, the number of people in the world who are under 15 years of age is expected to increase from 1.1 billion to 1.5 billion (United Nations 1998). The number of people aged 65 and over is expected to increase from 200 million to 400 million (United Nations 1998).

There are a number of reasons why the world population is expected to increase. One of the main reasons is that the number of people who are under 15 years of age is expected to increase. This is because the number of people who are under 15 years of age is expected to increase from 1.1 billion to 1.5 billion (United Nations 1998). This is due to the fact that the number of people who are under 15 years of age is expected to increase from 1.1 billion to 1.5 billion (United Nations 1998).

Another reason why the world population is expected to increase is that the number of people who are aged 65 and over is expected to increase. This is because the number of people who are aged 65 and over is expected to increase from 200 million to 400 million (United Nations 1998). This is due to the fact that the number of people who are aged 65 and over is expected to increase from 200 million to 400 million (United Nations 1998).

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**2015-2016
GENERAL FUND EXPENSE SUMMARY**

The estimates are based upon actual spending through April 30, 2016 and estimated spending for May and June. The comparisons are the May estimates compared to the September budget.

SALARIES AND WAGES

We are currently estimating overspending the salary budget by \$45,217 or .5%. This includes overspending for regular salaries, substitutes, overtime and students.

BENEFITS

A significant portion of the benefits is driven by the salary budget. Overall, we are estimating that we will overspend the benefits budget by only \$986 primarily as a result of under spending employee medical insurances which offset increases in unemployment and worker compensation increases.

PURCHASED SERVICES

The purchased services area shows that the estimated spending for this year will be \$94,171 more than budgeted.

LEGAL SERVICES

The legal services are estimated to be \$13,961 less than the amount budgeted.

TRAVEL AND MILEAGE

The travel and mileage spending is estimated to be \$116 less than budgeted. This category includes professional development activities for our instructional technology programs.

REPAIRS AND RENTALS

It is estimated that all spending will be \$14,109 less than the budgeted amount.

SPECIAL EDUCATION

We are currently estimating that spending will be \$4,407 less than the budgeted amount.

UTILITIES

The current estimate is that we will underspend the utilities by \$22,768. This represents ten months of actual utility bills and an estimate for the April and May bills to be paid in May and June. The primary reason for the under spending is the two payment holidays for natural gas.

TUITION AND SPECIAL EDUCATION CONTRACT SERVICES

We are estimating that we will spend \$35,920 less than budgeted.

EDUCATIONAL SUPPLIES AND LIBRARY MATERIALS

We are estimating that we will underspend the budget by \$21,370.

TEXTBOOKS

We are estimating that we will underspend the budget by \$15,271.

INSTRUCTIONAL MATERIALS

We are estimating that the budgeted purchases will be \$38,139 less than budgeted. After the adoption of the 2015-2016 budget we established a new fund to receive fee payments and pay for materials covered by student fees.

MAINTENANCE AND CUSTODIAL SUPPLIES

We are estimating that we will spend \$1,160 more than budgeted.

VEHICLE SUPPLIES

We are estimating that we will underspend the budget by \$29,379. The primary under spending was in the fuel budget.

EQUIPMENT

We are estimating that we will spend \$11,209 more than budgeted.

SCHOOL BUSES

We purchased one new bus and as a result of delayed delivery also paid for a bus ordered for delivery in 2014-2015. We are estimating spending \$28,163 more than budgeted.

INSURANCE

We are estimating that we will underspend the budget amount by \$52.

AUDITOR AND TREASURER'S FEES

We are estimating that our expenses will be \$14,154 higher than budgeted. This is primarily the result of higher than certified property tax collections.

OTHER EXPENSES

We are estimating that we will underspend the budget by \$24,707.

TRANSFERS AND ADVANCES

We are estimating that we will overspend this category by \$11,500. An unbudgeted overspending reflects \$7,500 transfer and an expected food service subsidy of \$30,000.

EXPENSE SUMMARY

We are estimating that the 2015-2016 budget is projected to expend \$14,414,641 which is 99.9% of budgeted expenses for a total under spending of \$13,639.

KIRTLAND LOCAL SCHOOL DISTRICT BOARD OF EDUCATION
GENERAL OPERATING FUND EXPENSES

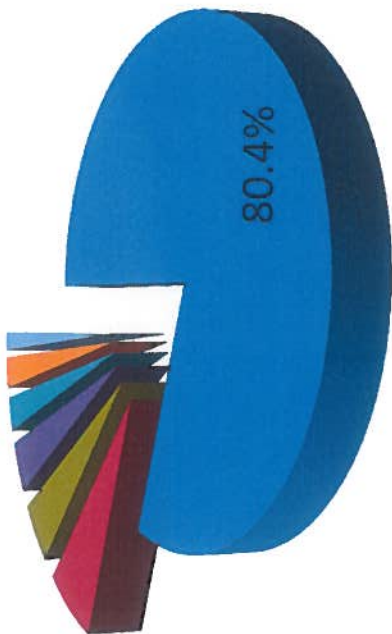
	2012-2013 ACTUAL	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 BUDGET	2015-2016 MAY FORECAST	2015-2016 MAY TO BUDGET	2016-2017 FORECAST	2017-2018 FORECAST	2018-2019 FORECAST	2019-2020 FORECAST
SALARIES & WAGES	\$ 6,137,507	\$ 6,265,483	\$ 6,616,540	\$ 6,784,020	\$ 6,889,168	\$ 105,148	\$ 6,961,483	\$ 7,184,251	\$ 7,414,147	\$ 7,651,400
REGULAR CERTIFIED	\$ 1,726,505	\$ 1,757,382	\$ 1,840,107	\$ 1,794,509	\$ 1,734,578	\$ (59,931)	\$ 1,821,427	\$ 1,848,749	\$ 1,876,481	\$ 1,904,629
REGULAR CLASSIFIED	\$ 8,000	\$ 6,090	\$ 8,000	\$ 8,000	\$ 8,000	\$ -	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000
OTHER	\$ 7,872,012	\$ 8,028,955	\$ 8,464,647	\$ 8,586,529	\$ 8,631,746	\$ 45,217	\$ 8,790,910	\$ 9,041,000	\$ 9,298,628	\$ 9,564,029
		1.99%	5.43%	1.44%	1.97%		2.38%	2.84%	2.85%	2.85%
BENEFITS	\$ 1,216,758	\$ 1,182,371	\$ 1,179,520	\$ 1,191,957	\$ 1,267,268	\$ 75,311	\$ 1,220,326	\$ 1,254,983	\$ 1,290,750	\$ 1,327,536
RETIREMENT	\$ 1,661,775	\$ 1,646,720	\$ 1,635,430	\$ 1,765,002	\$ 1,662,386	\$ (102,616)	\$ 2,051,248	\$ 2,205,484	\$ 2,371,798	\$ 2,551,129
INSURANCES / MEDICARE / WORKERS COMP	\$ 119,877	\$ 25,473	\$ 22,567	\$ 57,500	\$ 85,791	\$ 28,291	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
SEVERANCE / VACATION PAYOFF / UNEMPLOYMENT	\$ 2,998,410	\$ 2,854,564	\$ 2,837,517	\$ 3,014,459	\$ 3,015,445	\$ 986	\$ 3,321,574	\$ 3,510,467	\$ 3,712,548	\$ 3,928,665
		-4.80%	-0.60%	6.24%	6.27%		10.19%	5.69%	5.76%	5.82%
PURCHASE SERVICES	\$ 395,296	\$ 400,161	\$ 328,998	\$ 337,183	\$ 431,354	\$ 94,171	\$ 343,927	\$ 350,805	\$ 357,821	\$ 364,978
LEGAL SERVICES	\$ 100,207	\$ 152,932	\$ 131,399	\$ 125,000	\$ 111,039	\$ (13,961)	\$ 150,000	\$ 125,000	\$ 125,000	\$ 125,000
TRAVEL & MILEAGE	\$ 26,577	\$ 23,490	\$ 23,915	\$ 28,360	\$ 28,244	\$ (116)	\$ 28,360	\$ 28,360	\$ 28,360	\$ 28,360
REPAIRS / RENTALS	\$ 62,384	\$ 84,044	\$ 108,177	\$ 117,450	\$ 103,341	\$ (14,109)	\$ 100,000	\$ 102,000	\$ 104,040	\$ 106,121
SPECIAL EDUCATION TRANS. / PAYMENT IN LIEU OF UTILITIES	\$ 6,216	\$ 6,265	\$ 13,282	\$ 16,700	\$ 12,293	\$ (4,407)	\$ 17,201	\$ 17,171	\$ 18,249	\$ 18,796
SPECIAL EDUCATION CONTRACT SERVICES	\$ 278,333	\$ 299,930	\$ 319,949	\$ 337,424	\$ 314,656	\$ (22,768)	\$ 356,086	\$ 375,816	\$ 396,677	\$ 418,736
TUITION	\$ 251,295	\$ 406,501	\$ 383,475	\$ 374,018	\$ 332,342	\$ (41,676)	\$ 385,239	\$ 396,796	\$ 408,700	\$ 420,961
	\$ 326,823	\$ 420,437	\$ 507,364	\$ 510,420	\$ 516,176	\$ 5,756	\$ 525,733	\$ 541,505	\$ 557,750	\$ 574,482
	\$ 1,447,131	\$ 1,793,760	\$ 1,816,559	\$ 1,846,555	\$ 1,849,445	\$ 2,890	\$ 1,906,545	\$ 1,937,998	\$ 1,996,596	\$ 2,057,433
		23.95%	1.27%	1.65%	1.81%		3.25%	1.65%	3.02%	3.05%
EDUCATIONAL SUPPLIES / LIBRARY MATERIALS	\$ 128,628	\$ 150,016	\$ 154,353	\$ 155,612	\$ 134,242	\$ (21,370)	\$ 158,724	\$ 161,899	\$ 163,137	\$ 168,439
TEXTBOOKS	\$ 43,080	\$ 24,289	\$ 32,693	\$ 30,000	\$ 14,729	\$ (15,271)	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
INSTRUCTIONAL MATERIALS (FEES)	\$ 52,899	\$ 45,665	\$ 40,069	\$ 41,275	\$ 3,136	\$ (38,139)	\$ 42,101	\$ 42,943	\$ 43,801	\$ 44,677
MAINTENANCE & CUSTODIAL SUPPLIES	\$ 69,486	\$ 72,705	\$ 70,624	\$ 91,000	\$ 92,160	\$ 1,160	\$ 75,000	\$ 76,500	\$ 78,030	\$ 79,591
VEHICLE SUPPLIES (INCLUDING FUEL)	\$ 150,223	\$ 137,892	\$ 168,979	\$ 187,300	\$ 157,921	\$ (29,379)	\$ 173,770	\$ 180,525	\$ 187,580	\$ 194,947
	\$ 444,316	\$ 430,567	\$ 466,718	\$ 505,187	\$ 402,188	\$ (102,999)	\$ 479,595	\$ 491,866	\$ 504,548	\$ 517,654
		-3.09%	8.40%	8.24%			-5.07%	2.56%	2.58%	2.60%
EQUIPMENT	\$ 43,219	\$ 66,959	\$ 105,701	\$ 61,420	\$ 72,629	\$ 11,209	\$ 62,648	\$ 63,901	\$ 65,179	\$ 66,483
SCHOOL BUSES	\$ 7,100	\$ 152,987	\$ 4,500	\$ 110,000	\$ 138,163	\$ 28,163	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
	\$ 50,319	\$ 219,946	\$ 110,201	\$ 171,420	\$ 210,792	\$ 39,372	\$ 142,648	\$ 143,901	\$ 145,179	\$ 146,483
		337.10%	-49.90%	55.55%	91.28%		-16.78%	0.88%	0.89%	0.90%
INSURANCE	\$ 63,197	\$ 57,351	\$ 56,645	\$ 57,725	\$ 57,673	\$ (52)	\$ 58,880	\$ 60,057	\$ 61,258	\$ 62,483
AUDITOR & TREASURER FEES	\$ 150,854	\$ 168,831	\$ 157,732	\$ 160,000	\$ 174,154	\$ 14,154	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000
OTHER EXPENSES	\$ 51,661	\$ 52,415	\$ 38,182	\$ 66,405	\$ 41,698	\$ (24,707)	\$ 50,000	\$ 51,000	\$ 52,020	\$ 53,060
	\$ 265,712	\$ 278,597	\$ 252,559	\$ 284,130	\$ 273,525	\$ (10,605)	\$ 268,880	\$ 271,057	\$ 273,278	\$ 275,544
		4.85%	-9.35%	12.50%			-5.37%	0.81%	0.82%	0.83%
FUND ADVANCES	\$ 45,410	\$ -	\$ 115,126	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FUND TRANSFERS	\$ 43,869	\$ 50,000	\$ 106,332	\$ 20,000	\$ 31,500	\$ 11,500	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
TOTAL BEFORE TRANSFERS TO BUDGET RESERVE AND CAPITAL RESERVE	\$ 13,167,179	\$ 13,656,389	\$ 14,169,659	\$ 14,428,280	\$ 14,414,641	\$ (13,639)	\$ 14,930,151	\$ 15,416,290	\$ 15,950,778	\$ 16,509,808
YEAR OVER YEAR CHANGE		-5.40%	3.72%	1.83%	1.73%		3.48%	3.26%	3.47%	3.50%
RESERVE FUNDS	\$ -	\$ -	\$ 486,585	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TRANSFER TO BUDGET RESERVE FUND	\$ -	\$ 205,415	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TRANSFER TO CAPITAL RESERVE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 13,167,179	\$ 13,861,804	\$ 15,656,244	\$ 14,428,280	\$ 14,414,641	\$ 14,350,617	\$ 14,930,151	\$ 15,416,290	\$ 15,950,778	\$ 16,509,808
YEAR OVER YEAR CHANGE		-5.40%	5.28%	-7.84%	-7.93%		3.48%	3.26%	3.47%	3.50%

Kirtland Local School District

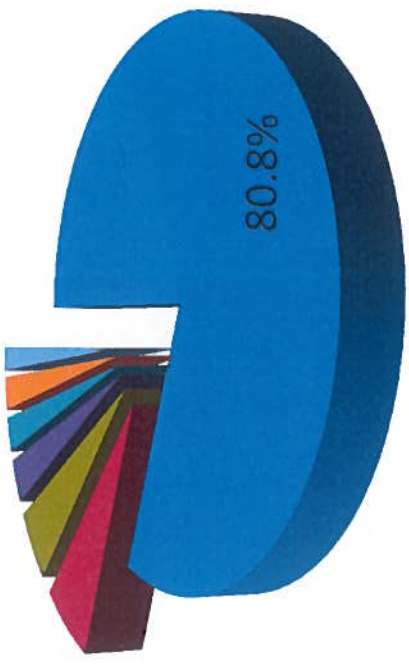
Budgeted Expenses vs. Estimated Comparison General Fund Fiscal Year 2015-2016

- Salaries & Benefits
- Tuition & Contract Services
- Purchase Services
- Supplies
- Utilities
- Other
- Capital Outlay

Budgeted Expenses
\$14,428,280



Estimated Expenses
\$14,414,641



**KIRTLAND LOCAL SCHOOL DISTRICT BOARD OF EDUCATION
GENERAL FUND EXPENSE SUMMARY**

	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 BUDGET	2015-2016 FORECAST	2015-2016 MAY TO BUDGET	2016-2017 FORECAST	2017-2018 FORECAST	2018-2019 FORECAST	2019-2020 FORECAST
SALARIES														
Amount	\$ 7,486,350	\$ 7,951,049	\$ 8,194,792	\$ 8,323,789	\$ 7,872,012	\$ 8,028,955	\$ 8,464,647	\$ 8,586,529	\$ 8,631,746	\$ 45,217	\$ 8,790,910	\$ 9,041,000	\$ 9,298,628	\$ 9,564,029
Percentage increase	1.8%	6.2%	3.1%	1.6%	-3.4%	2.0%	5.4%	1.4%	2.0%		2.4%	2.8%	2.8%	2.9%
BENEFITS**														
Amount	\$ 2,683,529	\$ 2,746,787	\$ 2,991,644	\$ 2,992,540	\$ 2,998,410	\$ 2,854,564	\$ 2,837,517	\$ 3,014,459	\$ 3,015,445	\$ 986	\$ 3,321,574	\$ 3,510,467	\$ 3,712,548	\$ 3,928,665
Percentage increase	6.2%	2.4%	8.9%	0.0%	0.2%	-4.8%	-0.6%	6.2%	6.3%		10.2%	5.7%	5.8%	5.8%
SALARIES & BENEFITS														
Amount	\$ 10,169,879	\$ 10,697,836	\$ 11,186,436	\$ 11,316,329	\$ 10,870,422	\$ 10,883,519	\$ 11,302,164	\$ 11,600,988	\$ 11,647,191	\$ 46,203	\$ 12,112,484	\$ 12,551,467	\$ 13,011,176	\$ 13,492,694
Percentage increase	2.9%	5.2%	4.6%	1.2%	-3.9%	0.1%	3.8%	2.6%	3.1%		4.4%	3.6%	3.7%	3.7%
Percent of General Fund	82.3%	80.1%	78.8%	81.3%	82.6%	79.7%	79.8%	80.4%	80.8%		81.1%	81.4%	81.6%	81.7%
OTHER														
Amount	\$ 2,181,179	\$ 2,663,729	\$ 3,004,123	\$ 2,602,831	\$ 2,296,757	\$ 2,772,870	\$ 2,867,495	\$ 2,827,292	\$ 2,767,450	\$ (59,842)	\$ 2,817,667	\$ 2,864,823	\$ 2,939,602	\$ 3,017,114
Percentage increase	-3.6%	22.1%	12.8%	-13.4%	-11.8%	20.7%	3.4%	-1.4%	-3.5%		-0.3%	1.7%	2.6%	2.6%
Percent of General Fund	17.7%	19.9%	21.2%	18.7%	17.4%	20.3%	20.2%	19.6%	19.2%		18.9%	18.6%	18.4%	18.3%
GENERAL FUND TOTAL*														
Amount	\$ 12,351,058	\$ 13,361,565	\$ 14,190,559	\$ 13,919,160	\$ 13,167,179	\$ 13,656,389	\$ 14,169,659	\$ 14,428,280	\$ 14,414,641	\$ (13,639)	\$ 14,930,151	\$ 15,416,290	\$ 15,950,778	\$ 16,509,808
Percentage increase	1.71%	8.18%	6.20%	-1.91%	-5.40%	3.72%	3.76%	1.83%	1.73%		3.48%	3.26%	3.47%	3.50%

*Net of reserve Transfers
** Severance Pay Reclassified as Benefit

the 1990s, the number of people aged 65 and over in the United States is projected to increase from 20 million to 35 million (U.S. Census Bureau 1997).

As the number of people aged 65 and over increases, the number of people aged 75 and over is also projected to increase. In 1990, there were 10 million people aged 75 and over in the United States. By 2000, the number of people aged 75 and over is projected to increase to 15 million (U.S. Census Bureau 1997).

As the number of people aged 75 and over increases, the number of people aged 85 and over is also projected to increase. In 1990, there were 3 million people aged 85 and over in the United States. By 2000, the number of people aged 85 and over is projected to increase to 5 million (U.S. Census Bureau 1997).

As the number of people aged 85 and over increases, the number of people aged 95 and over is also projected to increase. In 1990, there were 1 million people aged 95 and over in the United States. By 2000, the number of people aged 95 and over is projected to increase to 2 million (U.S. Census Bureau 1997).

As the number of people aged 95 and over increases, the number of people aged 100 and over is also projected to increase. In 1990, there were 200,000 people aged 100 and over in the United States. By 2000, the number of people aged 100 and over is projected to increase to 400,000 (U.S. Census Bureau 1997).

As the number of people aged 100 and over increases, the number of people aged 105 and over is also projected to increase. In 1990, there were 20,000 people aged 105 and over in the United States. By 2000, the number of people aged 105 and over is projected to increase to 40,000 (U.S. Census Bureau 1997).

As the number of people aged 105 and over increases, the number of people aged 110 and over is also projected to increase. In 1990, there were 2,000 people aged 110 and over in the United States. By 2000, the number of people aged 110 and over is projected to increase to 4,000 (U.S. Census Bureau 1997).

As the number of people aged 110 and over increases, the number of people aged 115 and over is also projected to increase. In 1990, there were 200 people aged 115 and over in the United States. By 2000, the number of people aged 115 and over is projected to increase to 400 (U.S. Census Bureau 1997).

As the number of people aged 115 and over increases, the number of people aged 120 and over is also projected to increase. In 1990, there were 20 people aged 120 and over in the United States. By 2000, the number of people aged 120 and over is projected to increase to 40 (U.S. Census Bureau 1997).

As the number of people aged 120 and over increases, the number of people aged 125 and over is also projected to increase. In 1990, there were 2 people aged 125 and over in the United States. By 2000, the number of people aged 125 and over is projected to increase to 4 (U.S. Census Bureau 1997).

As the number of people aged 125 and over increases, the number of people aged 130 and over is also projected to increase. In 1990, there were 0 people aged 130 and over in the United States. By 2000, the number of people aged 130 and over is projected to increase to 0 (U.S. Census Bureau 1997).

As the number of people aged 130 and over increases, the number of people aged 135 and over is also projected to increase. In 1990, there were 0 people aged 135 and over in the United States. By 2000, the number of people aged 135 and over is projected to increase to 0 (U.S. Census Bureau 1997).

As the number of people aged 135 and over increases, the number of people aged 140 and over is also projected to increase. In 1990, there were 0 people aged 140 and over in the United States. By 2000, the number of people aged 140 and over is projected to increase to 0 (U.S. Census Bureau 1997).

PROJECTION SUMMARY

The general fund summary page reflects the estimate for the 2015-2016 fiscal year and contains the original projections for fiscal year 2015-2016 through 2019-2020. Overall, 2015-2016 estimated income is \$124,196 or .85% more than the September budget and estimated total expenses are \$13,639 or .1% less than the September budget, resulting in an increased cash balance of \$137,835 compared to the September 2015-2016 budget. The new estimated cash balance is \$9,908, which reduces the 2019-2020 projected deficit to \$9,908.

Please feel free to contact me with any comments or questions prior to the May 16, 2016 Finance Committee Meeting.

KIRTLAND LOCAL SCHOOL DISTRICT BOARD OF EDUCATION
GENERAL FUND SUMMARY

	2012-2013 ACTUAL	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 MAY FORECAST	2016-2017 FORECAST	2017-2018 FORECAST	2018-2019 FORECAST	2019-2020 FORECAST
BEGINNING BALANCE	\$ 5,259,982	\$ 5,465,396	\$ 5,965,453	\$ 4,823,735	\$ 5,080,835	\$ 4,579,755	\$ 3,592,536	\$ 2,070,829
INCOME	\$ 13,372,593	\$ 14,361,861	\$ 14,632,834	\$ 14,671,741	\$ 14,429,071	\$ 14,429,071	\$ 14,429,071	\$ 14,429,071
EXPENSES	\$ 13,167,179	\$ 13,656,389	\$ 14,169,659	\$ 14,414,641	\$ 14,930,151	\$ 15,416,290	\$ 15,950,778	\$ 16,509,808
TRANSFER TO BUDGET RESERVE	\$ -	\$ 205,415	\$ 486,585	\$ -	\$ -	\$ -	\$ -	\$ -
TRANSFER TO CAPITAL RESERVE	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 5,465,396	\$ 5,965,453	\$ 4,942,043	\$ 5,080,835	\$ 4,579,755	\$ 3,592,536	\$ 2,070,829	\$ (9,908)
RESERVE FOR ENCUMBRANCES					118,308			
					<u>4,823,735</u>			

MAY 16, 2016 FORECAST

KIRTLAND LOCAL SCHOOL DISTRICT BOARD OF EDUCATION
GENERAL FUND SUMMARY

	2012-2013 ACTUAL	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 BUDGET	2016-2017 FORECAST	2017-2018 FORECAST	2018-2019 FORECAST	2019-2020 FORECAST
BEGINNING BALANCE	\$ 5,259,982	\$ 5,465,396	\$ 5,965,453	\$ 4,823,735	\$ 4,943,000	\$ 4,441,920	\$ 3,454,701	\$ 1,932,994
INCOME	\$ 13,372,593	\$ 14,361,861	\$ 14,632,834	\$ 14,547,545	\$ 14,429,071	\$ 14,429,071	\$ 14,429,071	\$ 14,429,071
EXPENSES	\$ 13,167,179	\$ 13,656,389	\$ 14,169,659	\$ 14,428,280	\$ 14,930,151	\$ 15,416,290	\$ 15,950,778	\$ 16,509,808
TRANSFER TO BUDGET RESERV	\$ -	\$ 205,415	\$ 486,585	\$ -	\$ -	\$ -	\$ -	\$ -
TRANSFER TO CAPITAL RESERV	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 5,465,396	\$ 5,965,453	\$ 4,942,043	\$ 4,943,000	\$ 4,441,920	\$ 3,454,701	\$ 1,932,994	\$ (147,743)
RESERVE FOR ENCUMBRANCES					118,308			
					4,823,735			

OCTOBER 26, 2015 FORECAST

KIRTLAND LOCAL SCHOOL DISTRICT BOARD OF EDUCATION
GENERAL FUND SUMMARY

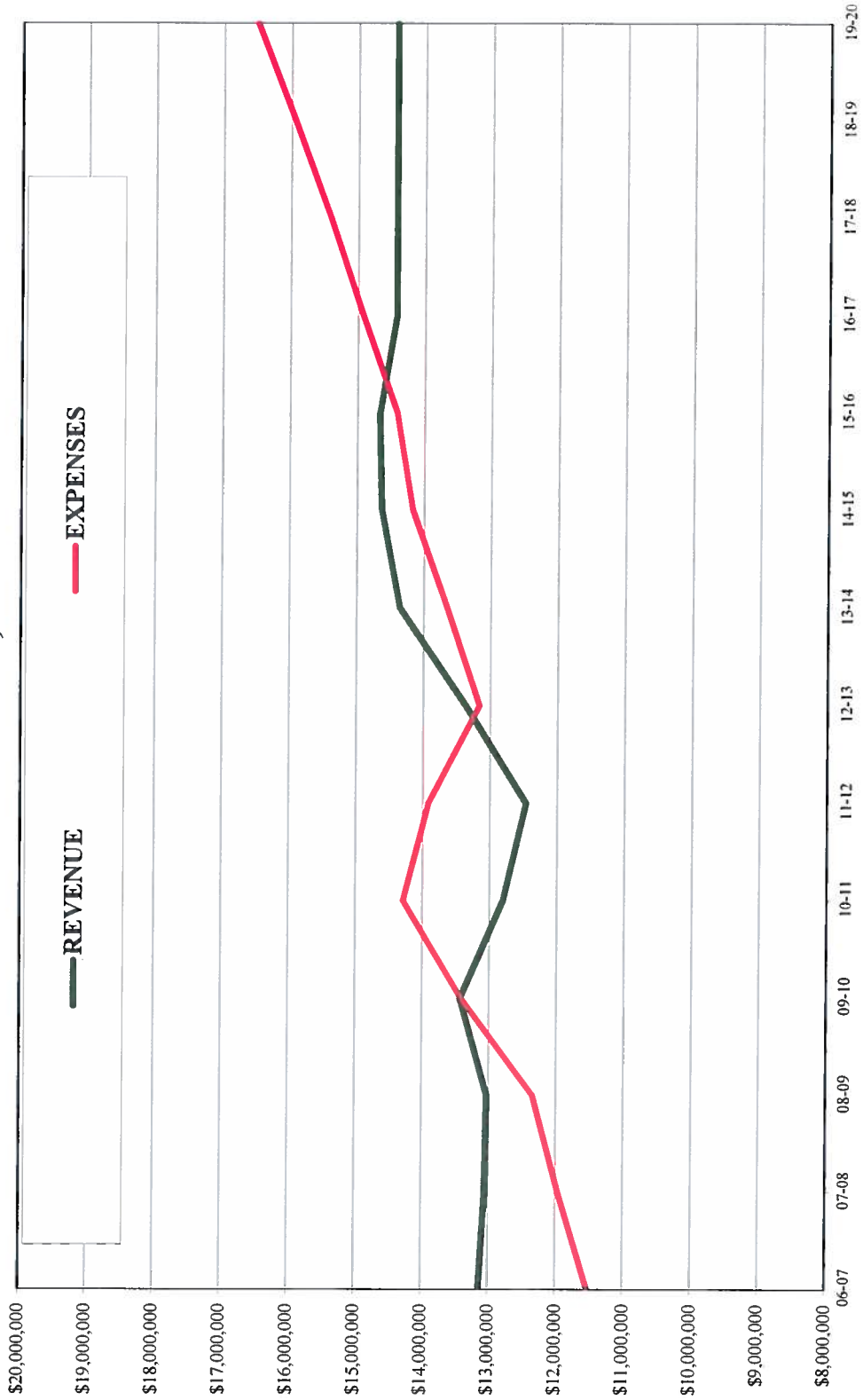
	2012-2013 ACTUAL	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 BUDGET
BEGINNING BALANCE	\$ 5,259,982	\$ 5,465,396	\$ 5,965,453	\$ 4,823,735
INCOME	\$ 13,372,593	\$ 14,361,861	\$ 14,632,834	\$ 14,547,545
EXPENSES	\$ 13,167,179	\$ 13,656,389	\$ 14,169,659	\$ 14,428,280
TRANSFER TO BUDGET RESERVE	\$ -	\$ 205,415	\$ 486,585	\$ -
TRANSFER TO CAPITAL RESERVE	\$ -	\$ -	\$ 1,000,000	\$ -
8	\$ 5,465,396	\$ 5,965,453	\$ 4,942,043	\$ 4,943,000
RESERVE FOR ENCUMBRANCES			118,308	
			<u>4,823,735</u>	

SEPTEMBER 28, 2015 BUDGET

KIRTLAND LOCAL SCHOOL DISTRICT BOARD OF EDUCATION
GENERAL FUND SUMMARY
NET OF RESERVES

	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 BUDGET	2015-2016 MAY FORECAST	2016-2017 FORECAST	2017-2018 FORECAST	2018-2019 FORECAST	2019-2020 FORECAST
CURRENT INCOME	\$ 12,469,253	\$ 13,372,592	\$ 14,361,861	\$ 14,632,834	\$ 14,547,545	\$ 14,671,741	\$ 14,429,071	\$ 14,429,071	\$ 14,429,071	\$ 14,429,071
CURRENT EXPENSES	\$ 13,919,160	\$ 13,167,177	\$ 13,656,389	\$ 14,169,659	\$ 14,428,280	\$ 14,414,641	\$ 14,930,151	\$ 15,416,290	\$ 15,950,778	\$ 16,509,808
SURPLUS / DEFICIT	\$ (1,449,907)	\$ 205,415	\$ 705,472	\$ 463,175	\$ 119,265	\$ 257,100	\$ (501,080)	\$ (987,219)	\$ (1,521,707)	\$ (2,080,737)

KIRTLAND LOCAL SCHOOL DISTRICT MAY 16, 2016



KIRTLAND LOCAL SCHOOL DISTRICT
KIRTLAND, OHIO

RESOLUTION _____

ADOPTION MAY UPDATE OF FISCAL FORECAST FOR
2015-2016 THROUGH 2019-2020

WHEREAS, the Kirtland Local School District Board of Education has committed itself to long range fiscal planning; and

WHEREAS, the Kirtland Local School District Board of Education adopted the 2015-2016 through 2019-2020 Forecast on October 26, 2015;

WHEREAS, the Kirtland Board of Education Finance Committee has reviewed and recommended adoption of the May update to the 2015-2016 through 2019-2020 Forecast;

NOW, THEREFORE BE IT RESOLVED, that in accordance with H.B. 412, the Board of Education adopt the Updated Fiscal Forecast for 2015-2016 through 2019-2020 fiscal years;

BE IT FURTHER RESOLVED, that the Treasurer be authorized and directed to file this resolution, the Updated Budget Estimate and Fiscal Projections and the written assumption with the Ohio Department of Education before the May 31, 2016 filing deadline.

ADOPTED: May 23, 2016

ATTEST: _____
Treasurer

President

Kirtland Local Schools

Lake

Schedule of Revenues, Expenditures and Changes in Fund Balances For the Fiscal Years Ended June 30, 2013, 2014 and 2015 Actual, Forecasted Fiscal Years Ending June 30, 2016 Through 2020

	Actual				Average Change	Forecasted				
	Fiscal Year 2013	Fiscal Year 2014	Fiscal Year 2015			Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020
Revenues										
1 010 General Property Tax (Real Estate)	\$9,995,600	\$10,740,050	\$10,723,409	3.6%	\$10,936,085	\$10,672,072	\$10,672,072	\$10,672,072	\$10,672,072	
1 020 Tangible Personal Property Tax	761,565	843,991	937,524	11.0%	892,124	872,357	872,357	872,357	872,357	
1 030 Income Tax										
1 035 Unrestricted State Grants-in-Aid	931,835	948,234	942,771	0.6%	894,412	942,771	942,771	942,771	942,771	
1 040 Restricted State Grants-in-Aid	3,247	4,077	218,871	2647.0%	95,341	93,718	93,718	93,718	93,718	
1 045 Restricted Federal Grants-in-Aid - SFSF										
1 050 Property Tax Allocation	1,472,888	1,544,025	1,493,526	0.8%	1,485,733	1,589,165	1,589,165	1,589,165	1,589,165	
1 060 All Other Revenues	207,458	281,484	316,733	24.1%	290,361	258,988	258,988	258,988	258,988	
1 070 Total Revenues	13,372,593	14,361,861	14,632,834	4.6%	14,594,056	14,429,071	14,429,071	14,429,071	14,429,071	
Other Financing Sources										
2 010 Proceeds from Sale of Notes										
2 020 State Emergency Loans and Advancements (Approved)										
2 040 Operating Transfers-In										
2 050 Advances-In					77,885					
2 060 All Other Financing Sources										
2 070 Total Other Financing Sources					77,885					
2 080 Total Revenues and Other Financing Sources	13,372,593	14,361,861	14,632,834	4.6%	14,671,741	14,429,071	14,429,071	14,429,071	14,429,071	
Expenditures										
3 010 Personal Services	7,980,926	8,054,428	8,464,647	3.0%	8,631,746	8,790,910	9,041,000	9,298,628	9,564,029	
3 020 Employees' Retirement/Insurance Benefits	2,889,496	2,829,091	2,837,517	-0.9%	3,015,445	3,321,574	3,510,467	3,712,548	3,928,665	
3 030 Purchased Services	1,464,228	1,838,162	1,816,559	12.2%	1,849,445	1,906,545	1,937,998	1,996,596	2,057,433	
3 040 Supplies and Materials	444,316	430,567	466,718	2.7%	402,188	479,595	491,866	504,548	517,654	
3 050 Capital Outlay	50,319	219,946	110,201	143.6%	210,792	142,648	143,901	145,179	146,483	
3 060 Intergovernmental Debt Service:										
4 010 Principal-All (Historical Only)										
4 020 Principal-Notes										
4 030 Principal-State Loans										
4 040 Principal-State Advancements										
4 050 Principal-HB 284 Loans										
4 055 Principal-Other										
4 060 Interest and Fiscal Charges										
4 300 Other Objects	248,615	234,195	252,559	1.0%	273,525	268,879	271,058	273,279	275,544	
4 500 Total Expenditures	13,077,900	13,606,389	13,948,201	3.3%	14,383,141	14,910,151	15,396,290	15,930,778	16,489,808	
Other Financing Uses										
5 010 Operating Transfers-Out	60,410	255,415	1,592,917	370.6%	31,500	20,000	20,000	20,000	20,000	
5 020 Advances-Out			115,126							
5 030 All Other Financing Uses	8,869									
5 040 Total Other Financing Uses	89,279	255,415	1,708,043	377.4%	31,500	20,000	20,000	20,000	20,000	
5 050 Total Expenditures and Other Financing Uses	13,167,179	13,861,804	15,656,244	9.1%	14,414,641	14,930,151	15,416,290	15,950,778	16,509,808	
6 010 Excess of Revenues and Other Financing Sources over (under) Expenditures and Other Financing Uses	205,414	500,057	1,023,410	-80.6%	257,100	501,080	987,219	1,521,707	2,080,737	
7 010 Cash Balance July 1 - Excluding Proposed Renewal/Replacement and New Levies	5,259,982	5,465,396	5,965,453	6.5%	4,942,043	5,199,143	4,698,063	3,710,844	2,189,137	
7 020 Cash Balance June 30	5,465,396	5,965,453	4,942,043	-4.0%	5,199,143	4,698,063	3,710,844	2,189,137	108,400	
8 010 Estimated Encumbrances June 30			118,308		118,308	118,308	118,308	118,308	118,308	
Reservation of Fund Balance										
9 010 Textbooks and Instructional Materials										
9 020 Capital Improvements										
9 030 Budget Reserve										
9 040 DPJA										
9 045 Fiscal Stabilization										
9 050 Debt Service										
9 060 Property Tax Advances										
9 070 Bus Purchases										
9 080 Subtotal										
10 010 Fund Balance June 30 for Certification of Appropriations	5,465,396	5,965,453	4,823,735	-5.0%	5,080,835	4,579,755	3,592,536	2,070,829	9,908	
Revenue from Replacement/Renewal Levies										
11 010 Income Tax - Renewal										
11 020 Property Tax - Renewal or Replacement										
11 300 Cumulative Balance of Replacement/Renewal Levies										
12 010 Fund Balance June 30 for Certification of Contracts, Salary Schedules and Other Obligations	5,465,396	5,965,453	4,823,735	-5.0%	5,080,835	4,579,755	3,592,536	2,070,829	9,908	
Revenue from New Levies										
13 010 Income Tax - New										
13 020 Property Tax - New										
13 030 Cumulative Balance of New Levies										
14 010 Revenue from Future State Advancements										
15 010 Unreserved Fund Balance June 30	5,465,396	5,965,453	4,823,735	-5.0%	5,080,835	4,579,755	3,592,536	2,070,829	9,908	
ADM Forecasts										
20 010 Kindergarten - October Count	70	70	74	2.9%	74	74	74	74	74	
20 015 Grades 1-12 - October Count	1,120	1,118	1,144	1.1%	1164	1164	1164	1164	1164	
State Fiscal Stabilization Funds										
21 010 Personal Services SFSF										
21 020 Employees Retirement/Insurance Benefits SFSF										
21 030 Purchased Services SFSF										
21 040 Supplies and Materials SFSF										
21 050 Capital Outlay SFSF										
21 060 Total Expenditures - SFSF										

Please visit the Ohio Department of Education website at <ftp://ftp.ode.state.oh.us/geodoc/5-yrForecast/>

Includes: General fund, Emergency Levy fund, DPJA fund, Textbook fund and any portion of Debt Service fund related to General fund debt

the 1990s, the number of people in the world who are undernourished has increased from 600 million to 800 million (FAO 2001).

There are a number of reasons for this increase. One of the main reasons is the increase in the world population. The world population is expected to increase from 6 billion in 1999 to 9 billion by 2050 (UN 2000). This increase in population is expected to be concentrated in the developing countries, where the population is expected to increase from 4 billion in 1999 to 7 billion by 2050 (UN 2000).

Another reason for the increase in undernourishment is the increase in the number of people who are living in poverty. The number of people living on less than \$1 per day is expected to increase from 1 billion in 1999 to 2 billion by 2050 (UN 2000). This increase in poverty is expected to be concentrated in the developing countries, where the number of people living on less than \$1 per day is expected to increase from 1 billion in 1999 to 2 billion by 2050 (UN 2000).

A third reason for the increase in undernourishment is the increase in the number of people who are living in rural areas. The number of people living in rural areas is expected to increase from 3 billion in 1999 to 4 billion by 2050 (UN 2000). This increase in rural population is expected to be concentrated in the developing countries, where the number of people living in rural areas is expected to increase from 3 billion in 1999 to 4 billion by 2050 (UN 2000).

A fourth reason for the increase in undernourishment is the increase in the number of people who are living in arid and semi-arid areas. The number of people living in arid and semi-arid areas is expected to increase from 1 billion in 1999 to 2 billion by 2050 (UN 2000). This increase in arid and semi-arid population is expected to be concentrated in the developing countries, where the number of people living in arid and semi-arid areas is expected to increase from 1 billion in 1999 to 2 billion by 2050 (UN 2000).

A fifth reason for the increase in undernourishment is the increase in the number of people who are living in coastal areas. The number of people living in coastal areas is expected to increase from 1 billion in 1999 to 2 billion by 2050 (UN 2000). This increase in coastal population is expected to be concentrated in the developing countries, where the number of people living in coastal areas is expected to increase from 1 billion in 1999 to 2 billion by 2050 (UN 2000).

A sixth reason for the increase in undernourishment is the increase in the number of people who are living in mountainous areas. The number of people living in mountainous areas is expected to increase from 1 billion in 1999 to 2 billion by 2050 (UN 2000). This increase in mountainous population is expected to be concentrated in the developing countries, where the number of people living in mountainous areas is expected to increase from 1 billion in 1999 to 2 billion by 2050 (UN 2000).

A seventh reason for the increase in undernourishment is the increase in the number of people who are living in highland areas. The number of people living in highland areas is expected to increase from 1 billion in 1999 to 2 billion by 2050 (UN 2000). This increase in highland population is expected to be concentrated in the developing countries, where the number of people living in highland areas is expected to increase from 1 billion in 1999 to 2 billion by 2050 (UN 2000).

A eighth reason for the increase in undernourishment is the increase in the number of people who are living in lowland areas. The number of people living in lowland areas is expected to increase from 1 billion in 1999 to 2 billion by 2050 (UN 2000). This increase in lowland population is expected to be concentrated in the developing countries, where the number of people living in lowland areas is expected to increase from 1 billion in 1999 to 2 billion by 2050 (UN 2000).

A ninth reason for the increase in undernourishment is the increase in the number of people who are living in inland areas. The number of people living in inland areas is expected to increase from 1 billion in 1999 to 2 billion by 2050 (UN 2000). This increase in inland population is expected to be concentrated in the developing countries, where the number of people living in inland areas is expected to increase from 1 billion in 1999 to 2 billion by 2050 (UN 2000).

A tenth reason for the increase in undernourishment is the increase in the number of people who are living in urban areas. The number of people living in urban areas is expected to increase from 1 billion in 1999 to 2 billion by 2050 (UN 2000). This increase in urban population is expected to be concentrated in the developing countries, where the number of people living in urban areas is expected to increase from 1 billion in 1999 to 2 billion by 2050 (UN 2000).